

FINANCIAL STATEMENTS

December 31, 2023 and 2022

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INDEPENDENT AUDITOR'S REPORT

To the Board of Directors
Dane County Humane Society, Inc.
Madison, Wisconsin

Opinion

We have audited the financial statements of Dane County Humane Society, Inc., which comprise the statements of financial position as of December 31, 2023 and 2022, and the related statements of activities, functional expenses, and cash flows for the years then ended, and the related notes to the financial statements.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of Dane County Humane Society, Inc. as of December 31, 2023 and 2022, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audits in accordance with auditing standards generally accepted in the United States of America (GAAS). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of Dane County Humane Society, Inc. and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about Dane County Humane Society, Inc.'s ability to continue as a going concern within one year after the date that the financial statements are available to be issued.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with GAAS, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to
 fraud or error, and design and perform audit procedures responsive to those risks. Such
 procedures include examining, on a test basis, evidence regarding the amounts and disclosures
 in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit
 procedures that are appropriate in the circumstances, but not for the purpose of expressing an
 opinion on the effectiveness of Dane County Humane Society, Inc.'s internal control. Accordingly,
 no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about Dane County Humane Society, Inc.'s ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

Wegner CPAs, LLP Madison, Wisconsin

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DANE COUNTY HUMANE SOCIETY, INC. STATEMENTS OF FINANCIAL POSITION December 31, 2023 and 2022

100570	2023	2022
ASSETS Cash Accounts receivable Unconditional promises to give Prepaid expenses Merchandise inventory Investments (Note 4) Property and equipment, net (Note 5) Operating lease right-of-use assets (Note 12)	\$ 1,688,911 82,682 3,000 111,338 151,076 2,808,224 5,434,749 624,706	\$ 2,560,611 43,391 33,350 117,672 125,667 2,240,189 5,043,265 708,333
Total assets	\$ 10,904,686	\$ 10,872,478
LIABILITIES Accounts payable Accrued expenses Operating lease liabilities (Note 12)	\$ 81,872 215,740 650,649	\$ 96,575 194,907 730,229
Total liabilities	948,261	1,021,711
NET ASSETS Without donor restrictions With donor restrictions (Note 9) Total net assets	9,364,331 592,094 9,956,425	9,084,803 765,964 9,850,767
Total liabilities and net assets	\$ 10,904,686	\$ 10,872,478

STATEMENTS OF ACTIVITIES

Years Ended December 31, 2023 and 2022

	2023	2022
CHANGES IN NET ASSETS WITHOUT DONOR RESTRICTIONS REVENUES AND GAINS (LOSSES)		
Contributions General contributions excluding estates Bequests from estates Special events Donated materials, land, inventory, and services (Note 10) Contracts, sales, and other revenues and gains (losses) Program service revenues Investment return, net Merchandise sales, net (Note 11) Other revenues	\$ 2,368,985 602,553 344,533 743,248 1,457,910 254,417 25,072 6,277	\$ 2,245,714 607,875 287,788 511,733 1,141,963 (292,416) 20,715 7,263
Total revenues and gains (losses) without donor restrictions	5,802,995	4,530,635
EXPENSES Program services Animal services Wildlife rehabilitation Adoption and reception services Volunteer program Education and outreach Supporting activities Management and general Fundraising Development Thrift store	2,530,684 537,520 712,542 150,185 422,031 550,872 688,926 354,996	2,219,229 554,022 731,551 130,613 364,924 534,694 650,687 325,988
Total expenses	5,947,756	5,511,708
NET ASSETS RELEASED FROM RESTRICTIONS Satisfaction of purpose restrictions Change in net assets without donor restrictions	<u>424,289</u> 279,528	<u>219,504</u> (761,569)
CHANGES IN NET ASSETS WITH DONOR RESTRICTIONS	219,320	(701,309)
Contributions Net assets released from restrictions	250,419 (424,289)	489,199 (219,504)
Change in net assets with donor restrictions	(173,870)	269,695
Change in net assets	105,658	(491,874)
Net assets at beginning of year	9,850,767	10,342,641
Net assets at end of year	\$ 9,956,425	\$ 9,850,767

DANE COUNTY HUMANE SOCIETY, INC. STATEMENT OF FUNCTIONAL EXPENSES Year Ended December 31, 2023

			Adoption			Fundraising			
	Animal Services	Wildlife Rehabilitation	and Reception Services	Volunteer Program	Education and Outreach	Management and General	Development	Thrift Store	Total Expenses
Personnel	\$ 1,673,706	\$ 408,610	\$ 577,959	\$ 137,062	\$ 357,602	\$ 358,057	\$ 413,155	\$ 200,010	\$ 4,126,161
Professional services Advertising	20,901	3,380	2,761	-	5,537	37,270	3,817	7,668 900	81,334
Advertising Animal care supplies	- 279,484	- 55,655	18,338	-	34,651	-	24,624	900	25,524 388,128
Office and supplies	81,928	12,784	50,636	13,123	11,010	116,134	185,614	499,115	970,344
Facilities	281,749	22,266	50,941	-	4,531	10,724	30,323	128,347	528,881
Conferences and trainings	3,055	9,779	245	-	4,540	15,201	2,157	-	34,977
Depreciation	162,262	20,096	32,941	-	3,577	7,626	21,352	1,863	249,717
Insurance	27,289	4,750	6,560	-	583	3,213	3,905	-	46,300
Miscellaneous	310	200	113			2,647	3,979	443	7,692
Total expenses	2,530,684	537,520	740,494	150,185	422,031	550,872	688,926	838,346	6,459,058
Less expenses included with revenues on the statement of activities			(27,952)					(483,350)	(511,302)
Total expenses included in the expense section of the statement of activities	\$ 2,530,684	\$ 537,520	\$ 712,542	\$ 150,185	\$ 422,031	\$ 550,872	\$ 688,926	\$ 354,996	\$ 5,947,756

DANE COUNTY HUMANE SOCIETY, INC. STATEMENT OF FUNCTIONAL EXPENSES Year Ended December 31, 2022

			Adoption				Fundr		
	Animal Services	Wildlife Rehabilitation	and Reception Services	Volunteer Program	Education and Outreach	Management and General	Development	Thrift Store	Total Expenses
Personnel Professional services Advertising Animal care supplies Office and supplies Facilities Conferences and trainings Depreciation Insurance	\$ 1,545,501 26,869 - 170,882 85,755 197,853 1,544 166,543 24,097	\$ 412,250 2,956 - 76,413 13,984 21,152 1,254 21,043 4,371	\$ 603,696 - 10,018 55,563 48,761 3,618 33,830 5,696	\$ 115,738 325 - - 14,550 - - -	\$ 304,059 14,099 - 29,413 6,231 4,337 1,417 3,116 507	\$ 339,746 59,171 - 98,593 10,265 12,224 7,812 2,960	\$ 372,958 3,232 27,963 - 186,377 29,026 1,557 21,882 3,390	\$ 173,481 - 7,551 - 433,781 131,915 - 1,863	\$ 3,867,429 106,652 35,514 286,726 894,834 443,309 21,614 256,089 41,021
Miscellaneous Total expenses	<u>185</u> 2,219,229	<u>599</u> 554,022	761,182	130,613	1,745 364,924	3,923 534,694	4,302 650,687	408 748,999	<u>11,162</u> 5,964,350
Less expenses included with revenues on the statement of activities			(29,631)					(423,011)	(452,642)
Total expenses included in the expense section of the statement of activities	\$ 2,219,229	\$ 554,022	\$ 731,551	\$ 130,613	\$ 364,924	\$ 534,694	\$ 650,687	\$ 325,988	\$ 5,511,708

DANE COUNTY HUMANE SOCIETY, INC. STATEMENTS OF CASH FLOWS Years Ended December 31, 2023 and 2022

	2023		2022	
CASH FLOWS FROM OPERATING ACTIVITIES	•			
Change in net assets	\$	105,658	\$	(491,874)
Adjustments to reconcile change in net assets to net cash flows				
from operating activities				
Depreciation		249,717		256,089
Amortization of operating lease right-of-use assets		83,627		82,570
Contributions restricted for capital improvements		(55,000)		(282,666)
Donated stock		(35,410)		(43,227)
Gain on disposal of equipment		-		(666)
Net realized and unrealized (gains) losses on investments		(162,052)		319,120
Donated thrift store merchandise inventory		(504,459)		(511,733)
(Increase) decrease in assets				
Accounts receivable		(39,291)		13,983
Unconditional promises to give		30,350		(8,350)
Prepaid expenses		6,334		(34,809)
Merchandise inventory		479,050		488,705
Increase (decrease) in liabilities				
Accounts payable		(14,703)		(18,572)
Accrued expenses		20,833		14,936
Operating lease liabilities		(79,580)		(76,722)
Net cash flows from operating activities		85,074		(293,216)
CASH FLOWS FROM INVESTING ACTIVITIES				
Purchases of investments and reinvestments of earnings		(370,573)		(23,465)
Proceeds from sales of property and equipment		(070,070)		4,998
Purchases of property and equipment		(641,201)		(66,779)
			_	
Net cash flows from investing activities		(1,011,774)		(85,246)
CASH FLOWS FROM FINANCING ACTIVITIES				
Proceeds from contributions restricted for capital improvements		55,000		282,666
Net change in cash		(871,700)		(95,796)
Cash at beginning of year		2,560,611		2,656,407
Cash at end of year	\$	1,688,911	\$	2,560,611
SUPPLEMENTAL CASH FLOW INFORMATION				
Noncash investing and financing activities				
Donated stock	\$	35,410	\$	43,227

NOTES TO FINANCIAL STATEMENTS December 31, 2023 and 2022

NOTE 1—SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Nature of Activities

Dane County Humane Society, Inc. (DCHS), located in Madison, Wisconsin, is a leader in creating a more humane community focusing on the human relationship with companion animals. DCHS's mission focuses on "helping people help animals." DCHS is effective in its mission through maintaining financially stable and sustainable operations with balanced revenues and expenses. DCHS educates and supports the public regarding animal welfare and companion animal ownership and instills the value that a pet is a life-long commitment and privilege. DCHS's wildlife program provides responsible care for the ill, injured, and orphaned wildlife of southern Wisconsin. DCHS's work also includes promoting a legislative agenda in support of creating a more humane community. DCHS's primary sources of revenue include contributions and various program service fees.

Accounts Receivable

Accounts receivable primarily represent amounts due from municipalities for animal services provided by DCHS. DCHS uses historical loss information based on the aging of accounts receivable as the basis to determine expected credit losses. Management believes the composition of accounts receivable is consistent with historical conditions and accounts receivable are expected to be settled within a relatively short time frame based on current conditions. As such, credit losses are expected to be insignificant.

Promises to Give

Unconditional promises to give are recognized as revenues in the period received and as assets, decreases of liabilities, or expenses depending on the form of the benefits received. Conditional promises to give are recognized only when the conditions on which they depend are substantially met and the promises become unconditional. At December 31, 2023 and 2022, all unconditional promises to give are receivable in less than one year.

Merchandise Inventory

Merchandise inventory primarily consists of donated items for resale in DCHS's thrift store and is recorded at anticipated selling price.

Investments

DCHS reports investments in equity securities with readily determinable fair values and all investments in debt securities at their fair values in the statements of financial position. Unrealized gains and losses are included in the change in net assets in the accompanying statements of activities.

Property and Equipment

DCHS capitalizes all expenditures for property and equipment in excess of \$3,000. Depreciation is computed using the straight-line method.

NOTES TO FINANCIAL STATEMENTS December 31, 2023 and 2022

NOTE 1—SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Leases

DCHS does not recognize short-term leases in the statements of financial position. For these leases, DCHS recognizes the lease payments in the change in net assets on a straight-line basis over the lease term and variable lease payments in the period in which the obligation for those payments is incurred. DCHS also does not separate nonlease components from lease components for all classes of underlying assets and instead accounts for each separate lease component and the nonlease components associated with that lease component as a single lease component. If the rate implicit in the lease is not readily determinable, DCHS uses a risk-free rate as the discount rate for the lease for all classes of underlying assets.

Contributions

Contributions that are restricted by the donor are reported as increases in net assets without donor restrictions if the restrictions expire (that is, when a stipulated time restriction ends or purpose restriction is accomplished) in the reporting period in which the revenue is recognized. All other donor-restricted contributions are reported as increases in net assets with donor restrictions. When a restriction expires, net assets with donor restrictions are reclassified to net assets without donor restrictions and reported in the statement of activities as net assets released from restrictions.

Donated Services

Donated services are recognized as contributions if the services create or enhance nonfinancial assets or they require specialized skills, are provided by individuals possessing those skills, and would typically need to be purchased if not provided by donation.

Volunteers also provided a variety of tasks such as animal exercise and socialization, animal care, customer service, animal adoption, foster care, services at special events, computer services, veterinary services assistance, and clerical work throughout the year that are not recognized as contributions in the financial statements since the recognition criteria were not met. DCHS received approximately 95,000 and 84,000 volunteer hours during the years ended December 31, 2023 and 2022, respectively.

Program Service Revenues

Adoption fees, redemption fees, registration fees for education and outreach programs, and fees for other program services are recognized as revenue when DCHS provides the particular service or when the particular program is held. It is the policy of DCHS to not refund these fees. DCHS also provides animal services to certain municipalities under contracts that are renewed annually. Revenue from animal services is based on the number of animals served at the fee established in the contract. DCHS bills the municipality on a monthly basis and recognizes revenue at this time. DCHS also provides veterinary training services to an educational institution under a fixed-fee contract that is renewed annually. Revenue from veterinary training services is based on the number of students enrolled per week at the fee established in the contract. DCHS regularly receives payment for these services over the period of the contract in accordance with the terms in the contract and recognizes revenue for these services when a payment is received.

NOTES TO FINANCIAL STATEMENTS December 31, 2023 and 2022

NOTE 1—SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Merchandise Sales

Revenue from merchandise sales is recognized when the customer receives and pays for the merchandise. Sales taxes collected from customers are excluded from revenue. DCHS does not have any financing components as payment is received at or shortly after the point of sale. Returns are expected to be insignificant.

Expense Allocation

The financial statements report certain categories of expenses that are attributable to more than one program service or supporting activity. Therefore, these expenses require allocation on a reasonable basis that is consistently applied. The expenses that are allocated include facilities and depreciation, which are allocated on a square-footage basis, as well as personnel, professional services, animal care supplies, office and supplies, conferences and trainings, insurance, and miscellaneous, which are allocated on the basis of estimates of time and effort.

The following program services and supporting activities are included in the accompanying financial statements:

Animal services—DCHS's animal services include open-admission local animal intake, lifesaving transfers from other communities, customer service, daily care and behavioral support of animals, spay/neuter and other surgical services, humane euthanasia, and participation in the sheltering animals of abuse victims program. In addition DCHS worked with Madison and Dane County animal services to ensure it properly fulfills the services outlined in its contracts with these municipalities.

Wildlife rehabilitation—DCHS's wildlife center is a specialized rehabilitation program that provides care for ill, injured, and orphaned wild animals found in southern Wisconsin.

Adoption and reception services—DCHS's adoption and reception services include customer service and animal adoptions at DCHS's main location and DCHS's thrift store. The main adoption center also offers pet supplies and various DCHS branded merchandise for sale to individuals adopting animals as well as to other patrons.

Volunteer program—DCHS's volunteer program includes recruitment, training, supervision, and retention of DCHS's volunteers.

Education and outreach—DCHS's humane education and outreach services include youth and adult education programs such as Camp Pawprint, scout badge workshops, school field trips, shelter tours, educational presentations and public speaking engagements, and dog training classes. Outreach programs include Pets for Life, community cat days and community dog days, and a pet food pantry program, focused on closing the service gaps for pets in underserved neighborhoods and keeping existing human-animal bonds intact.

Management and general—DCHS's management and general activities include accounting and production of financial reports, development and oversight of the annual budget, supervision of all departments, maintenance of personnel records, and representation of DCHS within the community.

NOTES TO FINANCIAL STATEMENTS December 31, 2023 and 2022

NOTE 1—SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Development—DCHS's development activities include cultivation of new and major donors, direct mail appeals, fundraising events, membership solicitations, planned giving activities, media and public relations activities, and production of DCHS's newsletter.

Thrift store—DCHS's thrift store offers gently used clothing, pet supplies, linens, housewares, shoes, purses, jewelry, puzzles, games, and more for sale to generate revenue to support shelter operations.

Income Tax Status

DCHS is exempt from federal income tax under Section 501(c)(3) of the Internal Revenue Code. In addition, DCHS qualifies for the charitable contribution deduction under Section 170(b)(1)(A) and has been classified as an organization other than a private foundation under Section 509(a)(2).

Advertising

Print, radio, TV, and electronic advertising promotes DCHS programs and services and inspires community support of its mission. Advertising costs are expensed as incurred.

Estimates

Management uses estimates and assumptions in preparing financial statements. Those estimates and assumptions affect the reported amounts of assets and liabilities, the disclosure of contingent assets and liabilities, and the reported revenues and expenses. Actual results could differ from those estimates.

Date of Management's Review

Management has evaluated subsequent events through February 20, 2024, the date which the financial statements were available to be issued.

NOTE 2—CONCENTRATIONS OF CREDIT RISK

DCHS maintains its cash balances in one financial institution located in Madison, Wisconsin. The balances are insured by the Federal Deposit Insurance Corporation up to \$250,000. At both December 31, 2023 and 2022, DCHS's uninsured cash balances total approximately \$100,000 and \$250,000, respectively. DCHS places its cash balances with high credit quality financial institutions and uses bank sweep programs to mitigate credit risk.

NOTE 3—CONDITIONAL PROMISES TO GIVE

DCHS has several grants that are conditioned upon DCHS completing the installation of a solar array on a raptor flight pen. At December 31, 2023, these conditional grants total approximately \$213,000. These conditional grants will be recognized as revenue when the condition is met in future years.

NOTES TO FINANCIAL STATEMENTS December 31, 2023 and 2022

NOTE 4—INVESTMENTS

Investments are comprised of the following:

	2023		 2022
Cash equivalents held by investment managers	\$	258,647	\$ 279,650
Mutual funds		128,846	111,443
Common stocks		971,369	782,274
Corporate bonds and notes		268,712	204,598
U.S. government securities		284,418	184,366
Certificates of deposit		414,306	199,046
Real estate income trusts, hedge funds, and private			
equity funds		481,926	478,812
	\$	2,808,224	\$ 2,240,189

Fair values of mutual funds are based on quoted net asset values of the shares as reported by the fund, which are Level 1 fair value measurements. The mutual funds held by DCHS are openend mutual funds registered with the U.S. Securities and Exchange Commission. The funds must publish their daily net asset value and transact at that price. The mutual funds held by DCHS are considered to be actively traded. Fair values of common stocks are based on the closing prices reported on the active market where the individual securities are traded, which are Level 1 fair value measurements. Fair values of corporate bonds and notes; U.S. government securities; certificates of deposit; and real estate income trusts, hedge funds, and private equity funds are determined using a market approach on yields currently available on comparable securities of issuers with similar credit ratings, which are Level 2 fair value measurements.

NOTE 5—PROPERTY AND EQUIPMENT

Property and equipment consist of the following:

	2023	 2022
Land Building Horse and livestock barn Construction in progress Land improvements Leasehold improvements Wildlife center Furniture and equipment Vehicles	\$ 1,289,097 5,623,345 439,418 664,106 477,050 11,170 345,027 892,669 99,509	\$ 1,289,097 5,597,382 439,418 75,719 459,260 11,170 345,027 883,608 99,509
Accumulated depreciation	\$ 9,841,391 (4,406,642) 5,434,749	\$ 9,200,190 (4,156,925) 5,043,265

NOTES TO FINANCIAL STATEMENTS December 31, 2023 and 2022

NOTE 6—COMMUNITY TRUST FUND

DCHS has four component funds at the Madison Community Foundation: the Dane County Humane Society Fund, the Alice Craig Erney Designated Fund, the Frederick Brumm Fund for the Dane County Humane Society, and the David Braun Dane County Humane Society Fund. The Foundation, as a community trust, serves the mutual interests of Dane County and those individuals and organizations who wish to enhance the quality of life in the community through charitable giving.

Component funds of the Foundation are established by donors for the benefit of the community, and, when these funds are established, donors may indicate what organizations or causes should benefit from distributions from the fund. However, donors also grant the Foundation variance power that allows the Foundation to modify the donors' stipulations under certain circumstances as the Foundation monitors the changing needs of the community. Therefore, the funds are not included in DCHS's financial statements.

The amount available for annual distributions represents 5% of a rolling twelve-quarter average. All other interest and appreciation are added to the funds. Principal may not be drawn from the funds except with approval of the Foundation's board of governors. DCHS received distributions totaling \$42,692 and \$40,371 from the funds during the years ended December 31, 2023 and 2022, respectively. The fair value of the funds at December 31, 2023 and 2022, was \$1,184,679 and \$1,114,045, respectively.

NOTE 7—PAYCHECK PROTECTION PROGRAM LOANS

DCHS received loans totaling \$1,139,400 under the Paycheck Protection Program (PPP) established by the Coronavirus Aid, Relief, and Economic Security (CARES) Act and administered by the U.S. Small Business Administration (SBA). On November 2, 2020, the SBA preliminarily approved forgiveness of DCHS's first draw loan and accrued interest. On September 7, 2021, the SBA preliminarily approved forgiveness of DCHS's second draw loan and accrued interest. DCHS must retain PPP documentation in its files for six years after the date the loan is forgiven or repaid in full and permit authorized representatives of SBA to access such files upon request. SBA may review any loan at any time at its discretion. Therefore, SBA may review DCHS's good-faith certification concerning the necessity of its loan request, whether DCHS calculated the loan amount correctly, whether DCHS used loan proceeds for the allowable uses specified in the CARES Act, and whether DCHS is entitled to loan forgiveness in the amount claimed on its application. If SBA determines DCHS was ineligible for the loan or for forgiveness in whole or in part, SBA will seek repayment of the outstanding loan balance.

NOTE 8—RETIREMENT PLAN

DCHS sponsors a simplified employee pension plan covering all employees who are at least twenty-one years of age, have worked for DCHS during at least three of the immediately preceding five years, and earned at least \$600 during the year. DCHS may make a discretionary contribution to the plan each year up to 4% of the employee's compensation. Employees are 100% vested in all contributions made on their behalf. Retirement expense for the years ended December 31, 2023 and 2022, was \$88,957 and \$76,682, respectively.

NOTES TO FINANCIAL STATEMENTS December 31, 2023 and 2022

NOTE 9—NET ASSETS

Net assets with donor restrictions are restricted for the following purposes or periods:

	2023	2022
Medical and animal care	\$ 93,867	\$ 91,408
Capital improvements	383,751	489,248
Equipment	11,524	18,263
Education and outreach	98,960	138,538
Other purposes	3,992	27,507
Promises to give with payments due in future periods	 _	1,000
	\$ 592,094	\$ 765,964

NOTE 10—DONATED MATERIALS, LAND, INVENTORY, AND SERVICES

Donated materials, land, inventory, and services recognized within the statements of activities include:

	2023			2022
Thrift store inventory	\$	504,459	\$	442,496
Supplies Pet food		180,495 35,000		35,000
Advertising Printing		15,423 4,044		29,615 4,622
Food for events		1,227		-
Professional services Entertainment for events		900 1,700		- -
	\$	743,248	\$	511,733

Inventory is sold to customers of the thrift store (a supporting activity) and valued at anticipated selling price. Pet food is used in the animal services programs to feed animals housed at the shelter. In valuing pet food, DCHS estimated the fair value based on estimated wholesale values that would be received for selling similar products.

Donated supplies were used in the animal services program and are based on current costs used to purchase similar supplies provided by the vendors.

Donated advertising, printing services, food, professional services, and entertainment were primarily used for development activities promoting the organization and special events. These services are valued based on current rates for similar services provided by the vendors.

No donated materials and services received were restricted for use.

NOTES TO FINANCIAL STATEMENTS December 31, 2023 and 2022

NOTE 11—MERCHANDISE SALES

Merchandise sales are comprised of the following:

	2023	2022		
Adoption center merchandise sales Adoption center cost of goods sold	\$ 49,073 (27,952)	\$	48,386 (29,631)	
Adoption center merchandise sales, net	21,121		18,755	
Thrift store merchandise sales Thrift store cost of donated goods sold Thrift store cost of purchased goods sold	487,301 (479,625) (3,725)		424,971 (420,083) (2,928)	
Thrift store merchandise sales, net	 3,951		1,960	
	\$ 25,072	\$	20,715	

NOTE 12—LEASES

DCHS leases space for the thrift store and a copier under operating leases. These leases have initial terms of 5 years and the lease for the thrift store contains 2 renewal options, each for a period of 3 years, which DCHS is reasonably certain to exercise. These leases require DCHS to pay all executory costs such as taxes, maintenance, and insurance. Total operating lease costs for the years ended December 31, 2023 and 2022, were \$94,750 each year.

Other information related to operating leases is as follows:

	2023	2022
Cash payments classified as part of operating cash flows		
for amounts included in the measurement of lease liabilities	\$ 90,702	\$ 88,902
Weighted-average remaining lease term (years)	7.30	8.30
Weighted-average discount rate	1.60%	1.60%

The maturities of operating lease liabilities as of December 31, 2023, are as follows:

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Year ending December 31:	
2024	\$ 92,502
2025	90,134
2026	89,850
2027	91,650
2028	93,450
Thereafter	233,219
Total minimum lease payments Imputed interest	690,805 (40,156)
Total lease liabilities	\$ 650,649

NOTES TO FINANCIAL STATEMENTS December 31, 2023 and 2022

NOTE 13—LIQUIDITY AND AVAILABILITY

The following table reflects DCHS's financial assets, which include cash, accounts receivable, unconditional promises to give, and investments, as of the date of the statements of financial position, reduced by amounts not available to meet cash needs for general expenditures within one year of the date of the statements of financial position because of donor-imposed restrictions:

	2023	2022
Financial assets at end of year Less those unavailable for general expenditures within one year:	\$ 4,582,817	\$ 4,877,541
Restricted by donor with time or purpose restrictions	(592,094)	(765,964)
Financial assets available to meet cash needs for general expenditures within one year	\$ 3,990,723	\$ 4,111,577

DCHS strives to maintain liquid financial assets sufficient to cover 90 days of general expenditures. As a donor-funded organization, DCHS receives significant contributions on a regular basis that are available to meet cash needs for general expenditures. Financial assets in excess of daily cash requirements are invested in cash equivalents held by investment managers and other short-term investments.