Board of Directors Meeting – March 16, 2021 11:00 a.m.

Attendees: Joe Goode, Joel Davidson, Cathy Holmes, Julie Fagan (left at 11:58),

Mark Knipfer, Lilly Bickers, Laura Murray, Shirley Crocker, Joy Cardin

**Excused:** Amy Johnson, Maggie Premo, Sara Colopy

Guests: None

Staff: Pam McCloud Smith, Amy Good, Doug Brown, Sara Hoven (joined from

11:20 until 11:45)

Note – This entire meeting occurred using video and/or phone conferencing.

- 1. Call to Order
  - a. Called to order at 11:03AM
  - b. Approve February 16, 2021 meeting minutes
    - i. **Motion to approve minutes by Joel Davidson**. Second by Lilly Bickers. **Motion carried.**
- 2. Regular Updates
  - a. Executive Director
    - i. See Report
    - ii. Staffing
      - 1. Pets for Life Abbi Middleton leaving DCHS.
        - a. Pam working with HSUS to cover gaps
      - 2. Education Coordinator Wendy leaving DCHS
        - a. Due to Covid burnout
        - Leaving position open until can better define in face of Covid restrictions
      - New Donor Engagement coordinator and new PR coordinator positions filled
    - iii. Covid operational impacts
      - 1. Restrictions continue for safety
      - 2. Looking to increase dog transfer intake to 75% of normal
      - 3. Recently added cat transfers
  - b. Development Update Amy
    - i. See report
    - ii. 2021 Toto's results rough numbers
      - 1. Expenses \$24,070, Revenue \$143,732
      - 2. Budget Expense \$30,000, Revenue \$130,000
      - 3. Net result \$119,662
      - 4. Prior years' net results
        - a. 2019 \$124,000
        - b. 2020 \$126,000
      - 5. Fund a Need and Auction revenues down from past
      - 6. Still generally very good result
    - iii. Staffing changes see above under ED report
  - c. Animal Statistics Doug

Board of Directors Meeting – March 16, 2021 11:00 a.m.

- i. See report
- ii. Continues as calmest time of year
- iii. Running at 50 60% of capacity
- iv. Working to add volunteers and increase to 75% of capacity while remaining safe
- d. Financial Report Cathy
  - i. January financials issued
  - ii. February coming soon
  - iii. Good January results, above budget revenue, below budget expenses

#### 3. Old Business

- a. City of Madison roadway dispute
  - i. Attending city planning meeting and common council meetings to represent DCHS
    - 1. Want to stop at City Planning meeting (3/22) if possible
    - 2. Otherwise need to stop at Common Council meeting (3/30)
  - ii. Joe and assigned attorney will work to influence planning committee before meeting, if possible
    - 1. Need to educate on why this roadway is poorly positioned
- b. Marketing Presentation Video
  - i. If did NOT attend February meeting, please watch this video to become familiar with DCHS Marketing plans

#### 4. New Business

- a. 2020 Audit Report
  - i. Communication with Those Charged with Governance
    - 1. Qualitative Aspects of Accounting Practices
    - 2. Significant Accounting Policies.
      - a. No new adoptions in 2020.
    - 3. Significant Accounting Estimates.
      - a. Allocation of expenses by function.
      - b. Estimate of valuation of inventory.
    - 4. Corrected and Uncorrected Misstatements
      - a. Entry to capitalize website Passed Journal Entry.
      - b. Entry to book equipment leased without consideration Passed Journal Entry.
  - ii. Upcoming FASB Updates
    - 1. Leases (2022)
    - 2. Gifts In-Kind (2021)
  - iii. Financial Statements
    - 1. Unmodified opinion
    - 2. Financial statement highlights:
      - a. Statements of Financial Position
      - b. Cash increased primarily due to Paycheck Protection Program loan.
      - c. Increase in prepaid expenses due to timing difference of insurance payment.
      - d. Merchandise inventory increased with the Thrift Store yearend inventory count, larger storage space, and more donations during the pandemic.

Board of Directors Meeting – March 16, 2021 11:00 a.m.

- e. Increase in accrued expenses due to deferred lease recorded for Thrift Store and increase in payroll accruals.
- 3. Statements of Activities
  - a. Contributed revenue increased from prior year (includes PPP forgiveness).
  - b. Program service revenues were down due to COVID-19 impacts.
  - c. Investment return is lower than the prior year and is in line with the market for 2020.
  - d. Total expense increased by \$15,808.
  - e. Change in net assets of \$785,846 with a positive operating and total cash flow.
- 4. Statement of Functional Expenses

	2020	2019	2018	2017
Animal Services	40.9%	40.7%	40.3%	42.9%
Wildlife Program	8.5%	8.6%	8.4%	8.0%
Adoption and Receiption Services	12.2%	13.4%	16.4%	15.7%
Volunteer Program	2.9%	3.2%	3.2%	3.5%
Education and Outreach	6.8%	6.5%	6.9%	4.8%
Management and General	9.3%	8.9%	10.3%	9.5%
Development	13.1%	14.6%	13.6%	15.6%
Thrift Store	6.3%	4.1%	0.9%	-

- 5. Notes to the Financial Statements
  - a. Concentrations of Credit Risk (Note 2, p. 10)
    - i. Sweep to reduce risk began in 2020
  - b. Paycheck Protection Program Loan (Note 6, p. 11)
    - i. New note
  - c. Donated Services (Note 12, p. 13)
    - i. No donated services due to Covid
  - d. Liquidity and Availability (Note 13, p. 14)
    - i. Increase of over \$800,000
    - ii. 10 months of expenses available
  - e. COVID-19 Considerations (Note 14, p. 14)
- b. Annual Meeting Planning
  - i. Date is June 30<sup>th</sup>.
  - ii. Will be held virtually
  - iii. Lilly will be stepping down from her position after meeting
  - iv. Following positions are up for election:
    - 1. Julie Fagan
    - 2. Shirley Crocker
    - 3. Sara Colopy, DVM
    - 4. Mark Knipfer
  - v. Two positions will be vacant for possible appointment
    - 1. Lilly Bickers expires 2023
    - 2. Remaining current vacancy expires 2023
- c. Diversity and Philanthropy Committee Planning
  - i. A new chair is needed for the Philanthropy committee

Board of Directors Meeting - March 16, 2021 11:00 a.m.

- 1. If interested, let Joe Goode know
- ii. Diversity committee further discussion needs to wait for Amy Johnson, committee chair
- d. Diversity Discussion Next Steps
  - i. Delay until April meeting
  - ii. If anyone is interested in further involvement, let Joe Goode or Amy Johnson know
- e. Wolves (Legislative Committee)
  - i. Laffey, Leitner and Goode, LLC involved in several animal rights issues
  - ii. Wayne Purcell reached out to DCHS to join on a stand regarding the Wolf Hunt in Wisconsin
    - 1. Passed to Legislative committee
    - 2. Committee researched and discussed issues, including how DCHS could assist
    - 3. Several issues regarding the current conduct of the Wisconsin Wolf Hunt were discussed
    - 4. Joe Goode will help make introductions for Legislative committee to others active on this issue in Wisconsin for further discussions
- 5. Committee Activity not covered
  - a. Finance
  - b. Philanthropy
  - c. Nominating
  - d. Board Operations
  - e. Legislative
- 6. Adjourn
  - a. Meeting was adjourned at 12:20PM.

Respectfully Submitted by, Cathy Holmes Board Secretary